Receivership Schools ONLY

Quarterly Report #1: July 1, 2018 to October 13, 2018 (Due October 31, 2018)

School Name	School BEDS Code	District	Lead Partner or EPO	Hyperlink to where this report will be posted on the district website: www.rcsdk12.org/17					
Enrico Fermi School 17	261600010017	Rochester CSD		Check which plan below applies:					
50100117				SIG (former SIG 4.1, e	ended 8/30/2018)		SCEP		
			ł	Cohort (5, 6, or 7):			x		
	<u> </u> '			Model:					
Superintendent/EPO	School Principal		Il District Staff working Im Oversight	Grade Configuration	Grade % ELL % SW/D		Total Enrollment		
Barbara Deane Williams	Leone Mannino Appointment Date:	Amy Schiavi, Chief of Innovation & Intensive Supports; Michele Alberti, Exec. Dir. School Innovation		PK(3)8 th grade	174 (K-8), 31%	85 (K-8), 15%	633 (PK-8) 567 (K-8)		
	9/1/2015								



Second	
ELL Students	
	Campus Enrollment by Grade Le
School Name # of Students Total K 1 2 3 4 5 6 7 8	Grade Level
7 - Enrico Fermi 174 21 17 26 18 18 19 15 16 24	Select Display Format Pivot Table
SWD By Grade Level	Grade Level Enrolled % Enrolled
	P3 18 2.8
2018-2019	P4 48 7.6
chool Group Name P3 P4 K 1 2 3 4 5 6 7 8 Total Total	К 66 10.4
7 - Enrico Fermi 1 5 5 4 10 2 8 10 3 22 21 91	1 60 9.5
	2 66 10.4
	3 59 9.3
	4 52 8.2
	5 54 8.5
	6 51 8.1
	7 73 11.5
	8 86 13.6
	Grand Total 633 100.0



Executive Summary

Please provide a *plain-language summary* of this quarter in terms of implementing key strategies, engaging the community, enacting Receivership, and assessing Level 1 and Level 2 indicator data. The summary should be written in terms easily understood by the community-at-large. Please avoid terms and acronyms that are unfamiliar to the public, and limit the summary to *no more than 500 words*.

The Enrico Fermi School 17 community has continued to implement core improvement strategies focused on strengthening teaching and learning practices, creating a cohesive multi-tiered system of support, increasing parent and community engagement, and pioneering a groundbreaking collaborative and integrative community school framework.

Strengthened teaching and learning practices include:

- 1. Dual Language Programming School 17 offers dual language programming focused on instruction in both English and Spanish for students who are enrolled as native English and native Spanish speakers. English Language Learners are accelerating in developing their English proficiency and literacy levels while continuing to develop their native language. English speakers are learning Spanish as a new language and we are bridging racial and cultural divides.
- 2. Project-Based Learning Teachers at School 17 have worked to unpack the Next Generation Standards and deepen their understanding of grade level rigor while building in culturally relevant and transformative learning experiences.
- 3. Visible Learning -- Units and lessons are designed to scaffold from surface to deep learning. Teachers explicitly focus on their learning intentions and lesson progression, designing assessments and experiences that encourage deep learning and application to their own world.
- 4. Re-imagining Mathematics Instruction -- School 17 teachers are unpack the Next Generation Standards for Math, utilizing Zearn, and designing problem-based experiences to anchor each math unit. The addition of a math lab with math manipulatives and a full time math coach is working with teachers to deepen their understanding of grade level mathematics concepts, co-teaching to model and support instruction, and designing learning experiences in math that progress from concrete to abstract and integrated application.

Multi-Tiered System of Support: Academic, Socio-Emotional, and Family Supports

The multi-tiered system of support for students includes both academic and socio-emotional supports. Tier 1 Universal Academic Supports are in place to ensure that teachers do not utilize a page-by-page teaching approach, but rather that they are able to differentiate instruction to meet the specific needs of students in the class. Utilizing Hattie's Visible Learning high yield strategies (collective teacher efficacy, response to intervention, and student self-reported grades) and Ainsworth's Rigorous Curriculum Design. Teachers are focused on deliberate planning and creating engaging classroom learning experiences. Through a focus on precise learning targets, meaning and relevant lessons and activities, and multiple opportunities to succeed, all students are able to work toward grade level standards through reflection and revision. Tier 2 supports include WIN (What I Need) time for academic intervention and acceleration and Help Zone and mediation for socio-emotional learning support. Tier 3 interventions include individualized learning plans for academic support, including specialized reading instruction and supplemental individualized intervention as well as clinical mental health and counseling supports for socio-emotional intensive support. The system of support has expanded to include attendance outreach, student support team, family support team and multi-agency data tracking, as well as cross-system case management through family service assistants and the EMBRACE process.

Parent & Community Engagement

The School 17 Parent Teacher Organization continues to grow in number and advocacy; elections for officers will take place on October 26, 2018, with multiple candidates for each office. The PTO is becoming more representative of the student body and parents are encouraged to volunteer in the school as well. With 34 parent volunteer applications to date and 11 parent/employees



of School 17, we are excited to incorporate parents as assets to our school community to enhance instruction and support their children's education. The role of parent liaison has expanded to include a bilingual liaison, African American liaison, and Neighborhood outreach specialist.

The Community Engagement Team is comprised of community leaders and representatives by workgroup function by strand: Adult Education/Workforce Development, Neighborhood Engagement, Early Childhood Education, Health/Wellness, Human Services, Out of School Time/Youth Development, Parent/Family Engagement. Workgroups are open to families, neighbors, students, and community members. Each workgroup is facilitated by a community leader who is able to connect their expertise to the work at School 17 and connect the needs at School 17 to larger community work focus. The CET leadership team, for which each workgroup has a representative, meets bi-monthly to strategize and ensure alignment to school improvement priorities, as well as reflect on new findings from the ongoing needs assessment and implementation plan progress.

Collaborative & Integrative Community School Model

Working with Coordinated Care Services, Inc. (CCSI) as a lead agency partner, School 17 is focused on pioneering the community school strategy for organizing resources around student success. The school has become a hub of access for services for students and neighbors alike. We are beginning to ensure accurate cross systems data tracking with multi-agency and teacher data input on real time, capturing points of service and referrals; therefore, we are better able to monitor student needs and access to services through leadership team meetings. Attendance champions monitor daily attendance, connecting with families to determine the root cause of absenteeism and create improvement plans with appropriate family service referrals when needed. The student support team includes both internal and external resources for academic and behavioral support, as well as resources for teacher development. Family support team has been newly added to provide a structure for addressing family needs through a coordinated referral and tracking process to ensure well-matched services and coordinated care approach. In addition, the EMBRACE protocol is used to bring all those providing services for multi-agency involved youth around the table to create one cohesive plan for support, with the child and family at the center; community school staff serve as the facilitators of this process and assist human service agencies in coming together to support student success. Increased neighborhood involvement, improved student attendance, increased parent engagement, improved school climate and increased student achievement are being realized in year three of implementation. An evaluation is being conducted by University of Rochester, funded by the Farash Foundation, to document the process for other schools in the Rochester community.

<u>Attention</u> – This document is intended to be completed by the school receiver and/or its designee and submitted electronically to <u>OISR@NYSED.gov</u>. It is a self-assessment of the implementation and outcomes of key strategies related to receivership, and as such, should <u>not</u> be considered a formal evaluation on the part of the New York State Education Department. This document also serves as the Progress Review Report for receivership schools receiving Persistently Struggling School (PSSG), School Improvement Grant (SIG), and Community School Grant (CSG) funds. Additionally, this document serves as the quarterly reporting instrument for receivership schools with School Comprehensive Education Plans (SCEP). The Quarterly Report, in its entirety, <u>must be posted</u> on the district web-site.



<u>Receivership Quarterly Report-1ST Quarter</u> July 1, 2018-October 13, 2018 (As required under Section 211(f) of NYS Ed. Law)

Directions for Parts I and II - District and school staff should respond to the sections of this document by both analyzing and summarizing the key strategies of the first quarter in light of their realized level of implementation and their impact on student learning outcomes. The district should ensure the key strategies address the needs of all learners, particularly the needs of subgroups of students and those at risk for not meeting the challenging state academic standards. District and school staff should consider the impact of proposed key strategies on student learning, as well as the long-term sustainability and connectivity of those key strategies to diagnostic review feedback.

<u>Part I</u> – Demonstrable Improvement Indicators (Level 1)

Identify Indicator # and Name	Baseline	2018-19 Progress Target	Status (R/Y/G)	Based on the current implementation status, does the school expect to meet the 2018-19 progress target for this indicator? For each Level 1 indicator, please answer yes or no below.	What are the SCEP/SIG goals and or key strategies that have supported progress made in meeting this indicator? Describe adjustments made to key strategies since the approval of the 18-19 continuation plan and a rationale as to why these adjustments were made.	List the formative data points being used to assess progress towards meeting the target for this indicator?	
#5-School Safety	57	25% reduction = <42		Yes.	Gap Statement: School 17 has been shifting from PBIS/ATOMS to a Responsive Classroom, restorative practice framework; however, the Tier 1 supports for SEL have not been implemented with fidelity in all classrooms. While the school has established additional supports for SEL, protocols for communication regarding Tier 2 and 3 supports for behavior to classroom teacher. SMART Goal: By June 2019, the school team will improve school climate as measured by reduced behavior concerns and improved student engagement and connectedness. This will be demonstrated by: 10% reduction in recidivism of behavior of high needs students; Individualized support plans for the most intensive 15% of all students and their families; 10% reduction in suspensions. Strategies:	17-18 SY SSEC Data = 32 serious incidents 17-18 SY School Violence Index = 0.95 18-19 SY SSEC Data to date = 1 – Code 8 Drug Possession 18-19 SY YTD Incidents to date = 54 18-19 SY YTD Suspensions = 7 18-19 SY YTD SSEC Discipline Events = 1	Incidents / Suspensions by Campus School Year Incidents Short Long In School Out of Program In Alt. Total # of Days Suspended 2018-2019 54 7 0 4 3 0 7 13 All disciplinary incidents involving administrative intervention are documented in PowerSchool SMS. There have been 54 incidents as of 10/13/18, with 1 SSEC incident. 7 suspensions to





The multi-tiered system of support for socioemotional learning (SEL) is stronger and communication protocols are systematic. Schoolwide implementation of Responsive Classroom The First Six Weeks curriculum K-6 and Responsive Advisory 7-8 have laid the framework for classroom expectations and agreements and helped to solidify Universal Supports for all students. The Tier 2 SEL support level includes Gandhi Institute Help Zone and Center for Youth mediation for students exhibiting behavior challenges and referred for assistance by the classroom teacher; self-referral is also allowable. Tier 3 individualized SEL interventions include clinical mental health and counseling supports from Hillside Children's Center clinician, weekly sessions with the school social worker and individualized behavior support plans designed for the most intensive socioemotional needs. A behavior support specialist from the Villa of Hope is available through Monroe County Department of Human Services and provides observation and consultation to develop both teacher and system capacity to respond to the most challenging students. In addition, multi-agency involved youth, i.e. PINS, JD, and ED, and families are provided support by a school facilitated EMBRACE meeting utilizing the Child & Family Team process. Providers from multiple agencies come together to create one cohesive plan for support and communication to ensure coordinated care for the neediest of students. A new case management data tracking tool allows

A new case management data tracking tool allows teachers to electronically track all disciplinary referrals and administrators and service providers to electronically capture and automatically community follow up notes. Reports can be run by serving



Suspensions by Month September 2018=2 October 2018 (ytd)=5

Sixth grade had the highest number of incidents and suspensions during this first reporting period; a long term sub has since been replaced by a certified teacher and the climate and student behavior has significantly improved.

Incident Number	Current Grade Level	Gender	Race	SW D	ELL	Location	Discipline Action Descriptio n	# of Days Suspe nded
97747	4	Female	Hispanic	N	N	Classroom	1 Short- Term/ISS (1 - 5 Days)	1.00
97794	8	Male	Black or African American	Y	N	Classroom	1 Short- Term/ISS (1 - 5 Days)	2.00



<u>Receivership Quarterly Report-1ST Quarter</u> July 1, 2018-October 13, 2018 (As required under Section 211(f) of NYS Ed. Law)

agency or by individual youth and capture all services to date as well as concerns per student.

Teachers are able to discuss behavioral concerns as part of the grade level team process with team leaders. Team leaders bring these concerns to the attention of the Instructional Leadership Team in a weekly summary. A problem-solving process among the administrative team is initiated to determine next step supports for each individual student concerned at a weekly admin team meeting. Concerns requiring additional SEL support may be also brought to the Student Support Team to co-create and document appropriate individualized intervention plans and/or Family Support Team if concerns are initiating due to familial challenges; a referral to the appropriate community based agency is made to ensure follow up support needed to remove obstacles leading to SEL challenges and academic focus.

Additional structural supports have also begun in the 18-19 SY including: weekly meetings of MTSS SEL workgroup to highlight best practice and research new practices, a supplemental monthly newsletter to highlight some of the successes, and monthly PD sessions for all staff on restorative practice.

Next step adjustments include continued expansion of mental health supports and tightened coordination of system of supports and responsiveness of students and families. In addition, a data dashboard for tracking progress toward the identified SMART Goals is being established with shared ownership of metrics by the CET workgroups.

The school will continue with the strategies outlined in the SCEP.

2.00
1.00
3.00
2.00
2.00

Current Year Suspensions by Demographic Selector

Current Grade Level	# of Suspensions	%					
1	0	0.0%					
2	0	0.0%					
3	0	0.0%					
4	1	14.3%					
5	0	0.0%					
6	4	57.1%					
7	1	14.3%					
8	1	14.3%					
Grand Total	7	100.0%					

The number of total incidents requiring administrative intervention is well below trend lines for previous school years and the school is well on track to meeting improvement targets.

Current Grade Level V





1 Weighted incident had occurred at the time of this report submission, with marijuana paraphernalia discovered and confiscated during routine scanning prior to entry into the school building.

SSEC Discipline Incidents

	2018	-2019	2017	-2018
Offense	# of Offenses	% of Offenses	# of Offenses	% of Offenses
02.2 Other Sexual Offense				
04 Assault - Serious Phys Inj				
07 Assault - Physical Injury				
08 Reckless Endangerment				
09 Minor Altercations				
10 IHMB No Physical Contact				
12 Criminal Mischief				
13 Larceny or Other Theft				
15 False Alarm				
17.1 Weapons Confiscated				
17.2 Weapons Found - Other				
18 Drugs Use, Possess, Sale				
20 Other Disruptive Incidents				
3a Assault Physical Injury			18	2.4%
4a Weapons at Security Check			1	0.1%
4b Weapons Other			2	0.3%
5a Discrim Harass Bullying			11	1.5%
8 Drug Use, Possession, Sale	1	1.9%	3	0.4%

							<u>Receiver</u> (As required un	Ju	ıly 1, 2	018-C)ctobei	st Quarter r 13, 2018 S Ed. Law)
#9 3-8 ELA All Students Level 2 & above	19%	10% increase= >29%	Yes	Curriculum mapping and standards-based lesson design has been a focus for professional development for the past two school years. Project-	17-18 SY = 35.3% 18-19 Current Student ELA Rank Report by Current Grade	A review of 2017-18 SY E are at the cusp of achiev high levels of the perforr school believes it can ach	ing a Level 2 and 3, as nance levels. With co nieve the current impi	their ntinu oven	rece ed ta nent g	nt tes rgeteo goals.	t score d supp	es were in the port, the
				integrated thematic, meaning learning and authentic assessment, yet there still is a heavy focus on content over process. There is uneven alignment of instructional rigor and expectations and this is	ent Fall 2018 NWEA MAP ELA Projected Proficiency Report	2017-18 NYS ELA Perform 17-18 ELA Performance Level	nance – Current Stude Current Grade: 4	<u>ents v</u> 5	<u>v/ Pre</u> 6	vious 7		<u>Results</u> Grand Total
				 evident in the varied quality of student work; lessons and projects are not always designed to lead to deep learning. Additionally, there is a focus on product over process with minimal differentiation. Many lessons are teacher-driven, with students carrying minimal cognitive load and responsibility. Feedback and lesson adjustment is minimally observed. SMART Goal: By June 2019, all curriculum maps will identify learning intentions for content, language, and 		Level 1	28	2 3	2 6	4	5 8	178
						High Level 1 Low Level 1 Mid Level 1 Level 2	19	1 5 2	2 0 1	2 4 1 1	4 3 2 1	121 6
							9	6 2	5	8	3 1	51
				process which are aligned to Next Generation			15	0	8	7	6	66
				Standards. Each learning intention will have very clearly identified success criteria to promote teacher clarity from the onset. Learning progressions will be aligned to the SOLO taxonomy (J. Biggs) to promote Piagetian/constructivist deep learning. Learning and intentions and success criteria will be shared in		High Level 2	1	8	6	3	1	19
						Low Level 2	10	4	2	2	/	25
						Mid Level 2	4	8	_	2	8	22
						Level 3	6	3	5	5	3	22
						High Level 3	1		2	1		4
				student-friendly language.		Low Level 3	3	3	2	3	1	12
						Mid Level 3	2		1	1	2	6
				Visible Learning units and lessons are designed to		Level 4				1	1	2
				scaffold from surface to deep learning. Utilizing J.		Low Level 4				1	1	2
				Bigg's SOLO Framework, learning is organized from one or few aspects (unilateral) to several aspects (multi-structural) and then integrated (relational) and then applied (extended abstract) into new contexts. Through application of constructivist learning approaches, students are active participants in designing their learning activities. Learning is focused on what students do and the outcomes of their		Grand Total	49	4 6	3 9	5 6	7 8	268
						the 2017-18 SY considered Stud	d that School 17 receir following Hurricane M lents with Interrupted eracy skills in both Eng	1aria. I Forn	Man nal Ec	y of t lucati	hese s on (SII	students are FE). Many





learning experiences. Teachers explicitly focus on their learning intentions and lesson progression, designing assessments and experiences that encourage deep learning and application to their own world.

Gap Statement:

Instructional practices sometimes limit student learning through use of close ended questions or compliance focused worksheet activities. Coteaching is not always successful due to lack of coordination of adults and support staff in the classroom. There is minimal differentiation of instruction and few opportunities for students to receive feedback and revise their work. Instruction is more focused on monologue than dialogue.

SMART Goal:

By June 2019, 80% students in Grades K-8 will achieve their annual growth goals as measured by NWEA or authentic performance based assessments. Increase the percentage of students achieving grade level standards in literacy and mathematics by 10%. 80% of instructional observations will contain evidence of constructivist practice. All teachers will participate in Impact Team action research cycles to focus on targeted instructional improvements.

K-6 students continue to utilizing Houghton Mifflin Journeys/Senderos as the core instructional reading program in both English and Spanish. Pacing in dual language classrooms is aligned to reinforce common literacy skill development across both English and Spanish. Leveled readers are incorporated of their arrival, these students were not part of School 17's BEDS accountability for the 2017-18 SY, but they will be for the 2018-19 SY. While we are providing additional supports bilingually to support their academic acceleration, current achievement data demonstrates a gap of larger than 2 years that will be very difficult to overcome in one school year.







	E OF NE										
			performance data and summer learning is forth								
			coming.							<u> </u>	
	15%	10%	Gap Statement:	17-18 SY = 21.3%	While School 17 did not						
#15 3-8		increase =	Curriculum mapping and standards-based lesson		14 SY for this performan	ce indicator 2017-18	SY, w	e ach	ieved	21%	which was a
Math All		>25%	design has been a focus for professional	Fall 2018 NWEA MAP	7% increase over the 202	14-15 SY which had a	dip fi	om tl	ne bas	eline	level to 14%.
Students			development for the past two school years. Project-	Math Projected						_	
Level 2 &			based learning units have been created to support	Proficiency Report	2017-18 NYS Math Perfo	ormance – Current Stu	dent	s w/ F	Previo	us Te	<u>st Results</u>
above			integrated thematic, meaning learning and authentic		17-18 Math	Current Grade:					Grand
			assessment, yet there still is a heavy focus on content over process. There is uneven alignment of		Performance Level	4	5	6	7	8	Total
			instructional rigor and expectations and this is		renormance Lever		-	2	/		10(01
			evident in the varied quality of student work; lessons		1	20	3	3	4	6	247
			and projects are not always designed to lead to deep		Level 1	39	5	0	4	9	217
			learning. Additionally, there is a focus on product				2	2	2	5	
			over process with minimal differentiation. Many		High Level 1	29	8	0	6	1	154
			lessons are teacher-driven, with students carrying		Low Level 1	1		1	9	3	14
			minimal cognitive load and responsibility. Feedback							1	
			and lesson adjustment is minimally observed.		Mid Level 1	9	7	9	9	5	49
			SMART Goal:				1		1		
			By June 2019, all curriculum maps will identify		Level 2	7	1	7	1	8	44
			learning intentions for content, language, and		High Level 2	2	2	5	3	4	16
			process which are aligned to Next Generation		Low Level 2	-	2	1	7	2	13
			Standards. Each learning intention will have very			_	5	T	,	-	
			clearly identified success criteria to promote teacher		Mid Level 2	5	6	1	1	2	15
			clarity from the onset. Learning progressions will be		Level 3	5	4	3	2	1	15
			aligned to the SOLO taxonomy (J. Biggs) to promote		High Level 3		2	1	1	1	5
			Piagetian/constructivist deep learning. Learning and		Low Level 3	4	2	1	1		8
			intentions and success criteria will be shared in		Mid Level 3	1		1			2
			student-friendly language.		Level 4	1		1		1	3
								T		1	
			Visible Learning units and lessons are designed to		Low Level 4	1		1		1	3
			scaffold from surface to deep learning. Utilizing J.				5	4	5	7	
			Bigg's SOLO Framework, learning is organized from one or few aspects (unilateral) to several aspects		Grand Total	52	0	1	7	9	279
			(multi-structural) and then integrated (relational) and								
			then applied (extended abstract) into new contexts.								
			Through application of constructivist learning								
			approaches, students are active participants in								
			approaches, students are active participants in								





designing their learning activities. Learning is focused on what students do and the outcomes of their learning experiences. Teachers explicitly focus on their learning intentions and lesson progression, designing assessments and experiences that encourage deep learning and application to their own

Gap Statement:

Instructional practices sometimes limit student learning through use of close ended questions or compliance focused worksheet activities. Coteaching is not always successful due to lack of coordination of adults and support staff in the classroom. There is minimal differentiation of instruction and few opportunities for students to receive feedback and revise their work. Instruction is more focused on monologue than dialogue.

By June 2019, 80% students in Grades K-8 will achieve their annual growth goals as measured by NWEA or authentic performance based assessments. Increase the percentage of students achieving grade level standards in literacy and mathematics by 10%. 80% of instructional observations will contain evidence of constructivist practice. All teachers will participate in Impact Team action research cycles to focus on targeted instructional improvements.

Re-imagining Mathematics Instruction -- School 17 teachers will be part of the MSP grant awarded to RCSD to better understand best practices and unpack the Next Generation Standards for Math and Science in the 2018-19 SY. Zearn, technology integrated mathematics instruction, has been utilized to support math instruction for the past school year in grades K-



	C OF NEW	-				
#33 3-8 ELA All Students	49.81	4% increase = >51.80	Not sure; unclear how this is	 5, resulting in improved growth scores on the NYS assessment. In addition, teachers are designing problem-based experiences to anchor each math unit. The addition of a math lab with math manipulatives and a full time math coach is working with teachers to deepen their understanding of grade level mathematics concepts, co-teaching to model and support instruction, and designing learning experiences in math that progress from concrete to abstract and integrated application. Additional support for SIFE students is being provided as a bilingual teacher supports math instruction in Spanish and provides current level instruction while attempting to scaffold grade level mathematic skills. In addition, in grades 7-8, a bilingual teacher assistant provides Spanish language support across content areas for limited English speakers. See Indicator #9 above 	?	School did not make adequate growth to achieve this progress indicator in the 2017-18 SY.
MGP			calculated and how to accurately predict			
#39 3-8 Math All Students MGP	49.73	4% increase = >51.72	Not sure; unclear how this is calculated and how to accurately predict	See Indicator #15	?	School made adequate growth to achieve this progress indicator in the 2017-18 SY.
#85 Grades 4 & 8 Science All Students	36%	10% increase= >46%	Yes.	Gap Statement: Curriculum mapping and standards-based lesson design has been a focus for professional development for the past two school years. Project- based learning units have been created to support integrated thematic, meaning learning and authentic	17-18 SY NYS Science Grade 4 & 8 Combined = 43%	NEED SCIENCE DATA BREAKDOWN HERE



	C OF NE		
evel 3		assessment, yet there still is a heavy focus on content	
nd		over process. There is uneven alignment of	
bove		instructional rigor and expectations and this is	
		evident in the varied quality of student work; lessons	
		and projects are not always designed to lead to deep	
		learning. Additionally, there is a focus on product	
		over process with minimal differentiation. Many	
		lessons are teacher-driven, with students carrying	
		minimal cognitive load and responsibility. Feedback	
		and lesson adjustment is minimally observed.	
		SMART Goal:	
		By June 2019, all curriculum maps will identify	
		learning intentions for content, language, and	
		process which are aligned to Next Generation	
		Standards. Each learning intention will have very	
		clearly identified success criteria to promote teacher	
		clarity from the onset. Learning progressions will be	
		aligned to the SOLO taxonomy (J. Biggs) to promote	
		Piagetian/constructivist deep learning. Learning and	
		intentions and success criteria will be shared in	
		student-friendly language.	
		Visible Learning units and lessons are designed to	
		scaffold from surface to deep learning. Utilizing J.	
		Bigg's SOLO Framework, learning is organized from	
		one or few aspects (unilateral) to several aspects	
		(multi-structural) and then integrated (relational) and	
		then applied (extended abstract) into new contexts.	
		Through application of constructivist learning	
		approaches, students are active participants in	
		designing their learning activities. Learning is focused	
		on what students do and the outcomes of their	
		learning experiences. Teachers explicitly focus on	
		their learning intentions and lesson progression,	
		designing assessments and experiences that	
		encourage deep learning and application to their own	
		world.	
		Gap Statement:	





Instructional practices sometimes limit student learning through use of close ended questions or compliance focused worksheet activities. Coteaching is not always successful due to lack of coordination of adults and support staff in the classroom. There is minimal differentiation of instruction and few opportunities for students to receive feedback and revise their work. Instruction is more focused on monologue than dialogue. SMART Goal:

> By June 2019, 80% students in Grades K-8 will achieve their annual growth goals as measured by NWEA or authentic performance based assessments. Increase the percentage of students achieving grade level standards in literacy and mathematics by 10%. 80% of instructional observations will contain evidence of constructivist practice. All teachers will participate in Impact Team action research cycles to focus on targeted instructional improvements.

> Project-Based Learning - Teachers at School 17 have worked to unpack the Next Generation Standards and deepen their understanding of grade level rigor while building in culturally relevant and transformative learning experiences. Using the Understanding by Design Framework and Buck Institute Model, curriculum maps for each grade level focus deeply on two social studies and two science based themes for the year in 10-week intervals. Each unit integrates literacy skills and culminates in a school-wide learning exposition. In additional, teachers are participating in the MSP grant to better understand Next Gen Science Standards.

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	C OV NOT				
			Increased lab experiences are paced throughout the year at each grade level to better prepare students for the NYS Science Assessments in Grades 4 & 8. A		
			Cohort of 7 th and 8 th grade students will also take the Living Environment & Earth Science Regents exams		
Green	Expected results for this phase of the	Yellow	Some barriers to implementation / outcomes / spending exist; with	Red	Major barriers to implementation / outcomes / spending encountered; results are at-risk of not being
	project are fully met, work is on budget,		adaptation/correction school will be able to achieve desired		realized; major strategy adjustment is required.
	and the school is fully implementing this		results.		
	strategy <u>with impact</u> .				



Part II – Demonstrable Improvement Indicators (Level 2)

Identify Indicator # and Name	Baselin e	2018-19 Progres s Target	Status (R/Y/ G)	Based on the current impleme ntation status, does the school expect to meet the 2018-19 progress target for this indicator ? For each Level 2 indicator, please answer yes or no below.	What are the SCEP/SIG goals and or key strategies which have supported progress made in meeting this indicator? Describe adjustments made to key strategies since the approval of the 18-19 continuation plan and a rationale as to why these adjustments were made.	List the formative data points being used to assess progress towards meeting the target for this indicator?	Based upon those formative data points, provide quantitative and/or qualitative statement(s) which demonstrate impact towards meeting the target.
#2 Plan for and implement Community School Model	n/a	CET sets targets; 75% of targets are met		Yes.	Parent & Community Engagement The School 17 Parent Teacher Organization continues to grow in number and advocacy; elections for officers will take place on October 26, 2018, with multiple candidates for each office. The PTO is becoming more representative of the student body and parents are encouraged to volunteer in the school as well. With 34 parent volunteer applications to date and 11 parent/employees of School 17, we are excited to incorporate parents as assets to our school community to enhance instruction and support their children's education. The role of parent liaison has expanded to include a bilingual liaison, African American liaison, and Neighborhood outreach specialist.	Rubric: Pass	See Addendum: IEL Community School Logic Model and School 17's Short Term Outcomes See also CET and Community School Update below See Addendum: CET Artifacts





support, as well as resources for teacher



TE OF NEW	/					
				development. Family support team has been newly		
				added to provide a structure for addressing family	1	1
				needs through a coordinated referral and tracking	1	1
				process to ensure well-matched services and	1	
				coordinated care approach. In addition, the EMBRACE	1	
				protocol is used to bring all those providing services	1	
				for multi-agency involved youth around the table to	1	
				create one cohesive plan for support, with the child	1	
I				and family at the center; community school staff serve	1	
I				as the facilitators of this process and assist human	1	
1				service agencies in coming together to support	1	
I				student success. Increased neighborhood	1	
1				involvement, improved student attendance, increased	1	
				parent engagement, improved school climate and	1	
				increased student achievement are being realized in	1	
				year three of implementation. An evaluation is being	1	
				conducted by University of Rochester, funded by the	1	
				Farash Foundation, to document the process for other	1	
				schools in the Rochester community.	1	1
#12 3-8 ELA	20%	10%	Yes	See also #9	17-18 SY	
Hispanic		increase			= 37.2%	
Students		= >30%		Dual Language Programming - School 17 offers dual	1	
Level 2 and				language programming focused on instruction in both	1	
above				English and Spanish for students who are enrolled as	1	
				native English and native Spanish speakers. Utilizing	1	
				the Gomez/Gomez model, students receive formal	1	
				reading instruction in their dominant language in	1	
				Grades K-2 and then transition to their second	1	
				language. Math and Project-Based Learning is taught	1	
				in both English and Spanish utilizing bilingual pairs as	1	
				peer support for learning. As a result, English	1	1
				Language Learners are accelerating in developing their	1	
				English proficiency and literacy levels while continuing	1	
				to develop their native language. English speakers are	1	
				learning Spanish as a new language and we are	1	
				bridging racial and cultural divides.	1	
•						



Receivership Quarterly Report–1ST Quarter July 1, 2018-October 13, 2018 (As required under Section 211(f) of NYS Ed. Law)

#13 3-8 ELA 159	% 10%	Voc	See #9 & #12	17 19 5	/										
#13 3-8 ELA 159	% 10%	Yes	See #9 & #12	17-18 SY											
LEP	increase			= 26.6%					NYSES	SLAT Summa	гу				
Students	= >25%											e 2014-2015 Schoo			
Level 2 and						Select the Sub	ect Area - Su	1001 Year and circ	-			rt by student, test, a	na proliciency level		
above										/ear 2017-2018	~				
									Subject P	Area ELA 🗸					
#94					Grade Level When	Tested Entering Er	nerging Tran	sitioning Expa	nding Commar	nding % Enterin	g % Emerging	% Transitioning %	Expanding % Co	ommanding	Total Tested
Providing					Kindergarten	2	7	4	0	0 15	% 54%	31%	0.0%	0%	13
200 Hours					Grade 1	2	14	5	3	0 8	% 58%	21%	12.5%	0%	24
					Grade 2	2	2	6	5	1 13	% 13%	38%	31.3%	6%	16
of Extended					Grade 3	0	1	9	9		% 5%	47%	47.4%	0%	19
Day					Grade 4	3	5	4	6	2 15		20%	30.0%	10%	20
Day					Grade 5	0	0	6	3		% 0%		33.3%	0%	9
					Grade 6	1	1	6	4	0 8	% 8%	50%	33.3%	0%	12
					Grade 7	0	2	4	16	0 0	% 9%	18%	72.7%	0%	22
					Grand Total	10	32	44	46	3 7	% 24%	33%	34.1%	2%	135
									Defreek	h Drint Downlo	ad				



#98 Chronic Absenteeis	n/a	rubric	Yes	Attendance Champions Protocol	Chronic Absentee	The Average Daily Attendance for the selected school is: 90.5%
Absenteeis m				A laser-like focus on attendance improvement has focused on improving attendance and record keeping procedures, including ensuring timely student drops. Grade level teams review attendance concerns weekly and review notes SMS "Attend Actions" tab. An attendance champion who is a representative from the Family Support Team is assigned to each grade. The champion is responsible for making daily phone calls to students with unexcused absences. These phone calls are opportunities for the champion to determine the underlying cause of the student's absence and offer support to the family. Once the need is determined, a referral to Family Support Team is made and the case is assigned to a case manager with relevant community based agency referral to help remediate the root cause of the attendance issue.	Absentee ism Rubric Daily Attendan ce Rate (YTD)	The Average Daily Attendance for the selected school is: 90.5% Grade Level Attendance
				Perfect homeroom and student attendance is celebrated to promote positive recognition of everyone's efforts on attendance improvement.	Chronic Absence Reports	





<u>Part III</u> – Additional Key Strategies – (As applicable)

<u>Key S</u>	<u>trategies</u> Do not repeat strategies described in Parts I and II. If the school has selected the SIG 6 or SIG 7 Innovation Framewo Every school must discuss the use of technology in the classroo		clude an analysis of the evidence of the impact of the required lead partner.
List the SCEP).	e Key Strategy from your approved intervention plan (SIG or	Status (R/Y/G)	Analysis/Report Out
1.	Use of technology in the classroom to deliver instruction		Addition of Google Chromebooks, Chromeboxes, and ipads. Zearn implementation.
2.	Expanded Learning 200+ hours		Continue with daily morning meeting in classroom for community building and SEL development, additional 45 minute WIN period daily, Wednesday School-Wide Morning Meeting and Enrichment Clubs
3.	Family Engagement		Increasing diverse parent representation on PTO, new officer elections, additional parent liaison to work with bilingual parent liaison on increasing African American Parent Engagement, 30+ parent volunteers to support classroom instruction, 11 parents of students in School 17 are also employees
4.	Community School		School 17 has been the pioneer/proof point for Community Schools and local leaders are recognizing this and strategizing about replication and scalability.
5.	Neighborhood Enrollment		Up to 77% of students from the neighborhood in PreK-1 st grade, up to 58% PreK-8 th overall ; seamless PreK to K enrollment, onsite neighborhood enrollment specialist.
Green	Expected results for this phase of the project are fully met, work is on budget, and the school is fully implementing this strategy <u>with impact</u> .	Yellow	Some barriers to implementation / outcomes / spending exist; with adaptation/correction school will be able to achieve desired results. Red Major barriers to implementation / outcomes / spending encountered; results are at-risk of not being realized; major strategy adjustment is required.



Part IV – Community Engagement Team and Receivership Powers

school sup	he type, nature, frequency and outcomes of meetings conducted this quarter by the CET. Describe the same for sub-committees. Describe specific outcomes of the CET plan implementation; port provided; and dissemination of information to whom and for what purpose. If the 18-19 CET plan and/or the 18-19 CET membership changed, please attach copies of those updated s to this report.
Status (R/Y/G)	Analysis/Report Out
	The CET agreed to break over the summer and resumed meeting September 7, 2018. It was agreed to increase the frequency of meetings from quarterly to bi-monthly in order to be better able to monitor progress towards goals and response to emerging issues. Due to both internal and external staff changes, membership of the CET changed (add link 1 here) including two new parent liaisons and new chairs for Parent and Family Engagement and Adult Education and Workforce Development. The agenda for 9/7/18 included an update on the State of the School with a review of 2017-18 data as well as new goals and targets for 2018-19 (add link 2). The CET workgroups met on 9/26/18 to identify specific goals, metrics and data sources for the 2018-19 school year which tie to the Community School Logic Model and identified goals and targets (add link 3). Theses workplans are being reviewed and finalized by the end of October. CET workgroups will meet monthly and the meeting schedule of all groups is publicly posted on the CET website (link 4).
	of the Receiver
Describe th Status	he use of the school receiver's powers (pursuant to CR §100.19) during this reporting period. Discuss the goal of each power and its expected impact. Analysis/Report Out
(R/Y/G)	
	The Superintendent Receiver Authority will continue to be utilized in
	The Superintendent Receiver Authority will continue to be utilized in multiple ways for the 18-19 school year:
	 multiple ways for the 18-19 school year: Election to Work Agreements (EWA) continue to ensure that teachers at Receivership schools committed to the priorities of each school. Additionally, the EWA allowed Principals to involuntarily transfer teachers out of the school who were not aligned to the priorities of the school or hold teachers who were being recruited by other schools.
	 multiple ways for the 18-19 school year: Election to Work Agreements (EWA) continue to ensure that teachers at Receivership schools committed to the priorities of each school. Additionally, the EWA allowed Principals to involuntarily transfer teachers out of the school who were not aligned to the priorities of the school or hold teachers who were being recruited by other schools. Receivership school staffing continues to be a priority by the Department of Human Relations. Receivership schools are provided flexible opportunities for hiring teachers and are given first access to available teachers.
	 multiple ways for the 18-19 school year: Election to Work Agreements (EWA) continue to ensure that teachers at Receivership schools committed to the priorities of each school. Additionally, the EWA allowed Principals to involuntarily transfer teachers out of the school who were not aligned to the priorities of the school or hold teachers who were being recruited by other schools. Receivership school staffing continues to be a priority by the Department of Human Relations. Receivership schools are provided flexible opportunities for hiring teachers and are given first access to available teachers. Student Placement procedures at the District level were reorganized for Receivership schools by allowing minimal new placements in the schools. All placements



OF NEW								
	Conduct classroom walk-thro	ughs						
	 Monitor professional develop 	Monitor professional development plans						
	Monitor Demonstrable Improvement Indicator progress							
Green	Expected results for this phase of the project are fully met,	Yellow	Some barriers to implementation / outcomes / spending exist; with	Red	Major barriers to implementation / outcomes / spending			
	work is on budget, and the school is fully implementing this		adaptation/correction school will be able to achieve desired results.		encountered; results are at-risk of not being realized; major			
	strategy <u>with impact</u> .				strategy adjustment is required.			



Part V – Community Schools Grant (CSG)

(This section needs to be completed by every receivership school receiving CSG funds during the 8/1/17 – 6/30/19 budget period.)

Community Schools Grant (CSG)	
As per CR §100.19, receivership schools receiving CSG funds will submit quarterly wr	itten reports to the Commissioner containing specific information about the progress of the planning, implementation
and operations of the CSG and the requirements of the regulations.	
Required Activities	Provide updates to each activity with regard to its planning, implementation, or operations.
Community-Wide Needs Assessment (if one is being conducted in 18-19)	The findings from the needs assessments completed in 2017-18 (student, parent/family, partner, community
	outreach) were aggregated and disseminated at the Partner Orientation, all school staff orientation, CET, and Parent/Community session (link). Planning is underway for 2018-19 and will include, but is not limited to,
	continued community outreach sessions, parent/family and school staff. (Link 5 to report)
To ensure substantial parent, teacher, and community engagement at this school,	Several State of School presentations were held in September including all staff orientation (9/2/18), CET (9/7/18),
provide specific details about these three areas for this reporting period:	Open House (9/14/17), PTO meetings (9/11/18, 10/9/18) and CET workgroups (9/26/18). At the Open House,
 public meetings held with parents, teachers, and community members to provide information and solicit input (CR §100.19: held at least quarterly during the school year) 	participants were invited to contribute to the Asset Based Community development assessment which will be summarized and distributed.
2. written notices and communications provided to parents, teachers, other	In September, a monthly Community School newsletter was launched which is sent out to all partners and school
school personnel, and community members (emails, postings, translated	staff (link 6). In addition, the principal sends a weekly communication to school staff which includes weekly
into recipients' native language)	progress monitoring toward school improvement targets.
	A monthly calendar of learning opportunities, the Seeds of Change, is available both electronically and printed (both in English and Spanish) (add link 7). It is posted on social media accounts, sent home in backpacks and through a robocall.
 parents, teachers, and community members' access to Community School Site Coordinator and Steering Committee 	Information about the CET and workgroups was disseminated at the August 30 th Back to School Bash. Printed material, in English and Spanish, was available (add link 8). Over 500 individuals attended the event and included parents, teachers, and community members. Interested individuals were able to sign up to attend and participate in CET workgroups. There is a central phone number to contact the Community School Office and onsite community partners and teachers can direct referrals for student needs directly to the Community School Site Coordinator.
Steering Committee (challenges, meetings held, accomplishments)	See above regarding CET
Feeder School Services (specific services offered and impact)	N/A
Community School Site Coordinator (accomplishments and challenges)	Accomplishments: Community Engagement Team meetings are being well attended and synergy among work groups is occurring. The collaboration with the onsite community partners and staff is supporting the School's attendance committee, and a Family Support Team has been created which centralizes our ability to respond to students and family needs. Despite staffing changes with some of the onsite community partners new staff have seamlessly transitioned into their positions with no disruption to the student population. Communication



	structures including the use of the Case Management Tracking Tool are supporting timely responses, thus increasing responsiveness and overall communication improvement.
Programmatic Costs (accomplishments and challenges based on the approved activities on the Attachment C school plan)	
Capital Cost Project(s) (accomplishments and challenges based on the approved activities on the Attachment C school plan)	

Green	Expected results for this phase of the project are fully met,	Yellow	Some barriers to implementation / outcomes / spending exist; with	Red	Major barriers to implementation / outcomes / spending
	work is on budget, and the school is fully implementing this		adaptation/correction school will be able to achieve desired results.		encountered; results are at-risk of not being realized; major
	strategy <u>with impact</u> .				strategy adjustment is required.

<u>Part VI</u> – Budget

(This section should be completed by all schools funded by the Persistently Struggling Schools Grant (PSSG), the School Improvement Grant (SIG), and the Community Schools Grant (CSG). Add rows as needed.)

Budget Analysis							
Identify the grant.	Status(R/Y/G)	If expenditures from the approved 2017-19 (PSSG, CSG) or 2018-19 (SIG 1003(g) FS-10 are on target, describe their impact. If there are challenges describe the course correction to be put in place for Quarter 2.					
PSSG:		n/a					
SIG:		n/a					
CSG:		 While additional funds were not allocated for 18-19, the CST continuation funded the following items at No. 17 School: Teacher on Assignment for Special Education 					



Part VII: Best Practices (Optional)

The N	<u>Best Practices</u> The New York State Education Department recognizes the importance of sharing best practices within schools and districts. Please take this opportunity to share one or more best practices currently being implemented in the school. It is the intention of the Department to share these best practices with schools and districts in receivership.						
List th	ne best practice currently being implemented in the school.	Describe the significant improvements in student performance, instructional practice, student/family engagement, and/or school climate that the best practice has had. Discuss the analysis of data/evidence to determine the impact. Describe the possibility of replication in other schools.					
1.	Community School Model	As described above					
2.	Restorative Practices	As described above					
3.	Multi-Tiered System of Support	As described above					

Part VIII – Assurance and Attestation

<u>Receivership Quarteriy Report-1⁵⁷ Quarter</u> July 1, 2018-October 13, 2018. (As required under Section 211(f) of NYS Ed. Law)

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By signing below, I attest to the fact that the information in this quarterly report is true and accurate to the best of my knowledge; and that the all requirements with regard to public hearings and the community engagement teams, as per CR§ 100.19 have been met.

CETRep Superintendent: Signature: Date: 10/31/18 Name of Receiv rKS Neath Signature of Red 00 Date:

By signing below, I attest to the fact that the community engagement team has had the opportunity to provide input into this quarterly report, and the opportunity to review, and update if necessary, its 2018-2019 community engagement team plan and membership.

Name of CET Representative (Print): <u>Scort</u> c. <u>Benthannel</u> Signature of CET Representative: <u>Scotte</u> <u>3</u> Date: <u>10 [21] [8</u>

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